



Dear Colleagues –

In this newsletter, you will find updates on the following:

- Capital Restructuring Financing Program (CRFP) awards
- Roll-out of DSRIP projects and CCB initiatives
- NYSDOH-mandated Workforce Survey
- Safety Net Equity Programs
- CCB network development work

Capital Restructuring Financing Program (CRFP) Awards

At a press conference on Friday, March 4th, NYSDOH Commissioner Howard Zucker, MD, announced \$1.2 billion in CRFP awards for a total of 162 projects. The CRFP awards, which provide capital grants to eligible providers across the State, are intended to complement the use of DSRIP funds to support transformation of the health care delivery system. The CRFP awards will be administered by the Dormitory Authority of the State of NY (DASNY), and will be used for projects that will expand the availability of primary care services, support the integration of behavioral health and primary care services, provide the infrastructure to support the transition from volume- to value-based payment models, and support the ongoing provision of essential health care services in new and innovative settings.

There were a total of eleven (11) CCB projects included on the list of seventy-two (72) approved CRFP applications in New York City. With awards totaling \$93,851,475, CCB's successful CRFP applicants will be receiving nearly 8% of the \$1.2B awarded statewide. Funds awarded to CCB-affiliated CRFP applicants represent approximately 30% of the total requested – a percentage roughly in keeping with the total statewide, where requests outpaced available CRFP funds by a ratio of more than 3:1. Statewide, only about 20% of applications were awarded funding.

All CRFP applicants – both successful and not – received letters signed by the Commissioner of Health and President of DASNY on Friday. [Click here](#) to view the list of approved projects for New York City

DSRIP Projects and CCB Initiatives

Implementation of DSRIP projects and CCB initiatives is well underway, with a number of "Schedule B" agreements for DY1 – DY2 now in place. **Project 2.b.iv**, focusing on reducing readmissions within the 30-Day period following hospital discharge, has now kicked off at Interfaith, Kingsbrook, Maimonides, Methodist and Wyckoff and will be implemented at NY Community Hospital very soon. In Q3 of DY1 CCB reported 503 completed 30 Day Care Plans. Currently, there are Health Home Coordinators on site at Interfaith and Wyckoff; Kingsbrook, Maimonides and Methodist teams are to be assigned. A Skilled Nursing Facility (SNF) workgroup has been formed to address opportunities to improve communications between hospitals and SNFs, and work with key social service providers, home health agencies and pharmacies has begun as well.

The CCB "**PCMH+ initiative**" includes work on a number of projects, all related to efforts to strengthen the network of primary care providers. Initial Schedule B agreements for DY1, Q3-Q4

are in place with large FQHCs exclusive to CCB, and large hospital-based clinics, focused on the achievement of early project deliverables. Initial Schedule B agreements have been released to other FQHCs, hospital-based clinics and highly-engaged community practices, and are currently under review. Initial training for Health Coaches has begun, as has training in the IMPACT model, to support integration of behavioral health and primary care services. CCB has identified the recognition status of various of its physician practices relative to NCQA PCMH 2014 Level 3 standards, and it is anticipated that technical assistance to help advance the level of recognition will launch this month.

The Clinical Operations Plan (COP) for **project 2.b.ii**, the ED Triage project, has been finalized and approved by the CDQ Committee. The development of Participant-specific plans and Schedule B documents is now underway, and will dovetail with ongoing refinement of plans for project 2.b.iv.

Lastly, CCB is participating in cross-PPS collaborative efforts to support work on two 'domain 4' projects focused on addressing specific population health goals. For **project 4.c.ii**, expanding access to and engagement in HIV care, CCB is participating in a consortium of 7 PPSs working with the NYCDOHMH as 'convener' to bring together subject matter experts, PPS leads and other stakeholders to share best practices and identify ways in which to support the achievement of shared goals. For **project 4.a.iii**, increasing access to Mental Health and Substance Abuse services, CCB is working with a group of three other PPSs, with the Jewish Board of Family and Children's Services (JBFCS) serving as the lead for implementation of a project focusing on the provision of services in partnership with NYC public high schools in each PPS service area.

Stay tuned for more information as we get ready to begin DY2!

Workforce Survey

Under the New York State DSRIP program, each designated Performing Provider System (PPS) is required to submit analyses related to workforce composition, compensation and benefits.

To establish a baseline for these state-mandated analyses, CCB has partnered with 3 other downstate PPSs - OneCity Health (the NYC Health + Hospitals PPS), the NYU Lutheran PPS, and Bronx Partners for Healthy Communities (the St Barnabas PPS), to develop a consistent, comprehensive survey that addresses the state's requirements, while ensuring that organizations participating with more than one of the four collaborating PPSs will only be surveyed once. Together, the four PPSs have engaged BDO Consulting, in partnership with the Center for Healthcare Workforce Studies, to develop the Workforce Survey and aggregate the responses.

CCB Participants received the Workforce Survey via email in early February. We would like to extend our sincere thanks to the hundreds of organizations who have responded thus far. **To accommodate Participants who requested additional time, the deadline for responding was extended to Friday, March 11.**

[Click here](#) to access the Workforce Survey, FAQ and support links on the website hosted by the Center for Healthcare Workforce Studies.

Safety Net Equity Programs

Nearly half of the DSRIP award for CCB is to be provided through the Equity Infrastructure Program (EIP) and Equity Performance Program (EPP), two new programs that will be administered via contracts with six managed care organizations (MCOs) with which the Maimonides PPS has been paired. CCB participation in certain EIP activities will help to ensure that we receive what were formerly known as the Safety Net Equity Guarantee Funds; the extent to which CCB is able to earn Safety Net Equity Performance Fund monies will be based on the PPS's performance relative to 6 measures selected from a list provided by the NYSDOH.

All told, 15 of 25 PPSs statewide are participating in the Equity Programs, and they have been paired with a total of 12 MCOs. Given the significance of the DSRIP funding amounts at stake and the complexity added by the need to work through the MCOs, the CCB leadership team is

collaborating with a number of other PPS leads to develop an Equity Programs Agreement. The proposed Agreement will govern both the EIP and EPP, and will set forth a standard approach to reporting and payments that will apply across MCOs and PPSs, thus simplifying and streamlining communications and documentation all around.

For CCB, the top priority at this time is to ensure that the EIP funds for DY1 are received as promptly as possible.

CCB Network Development

As noted in a previous CCB newsletter, the NYSDOH opened the PPS networks for a limited time period for additions and corrections (but not removals) – and during the network update period, CCB added more than 1,000 lines to its PPS network. Network updates for CCB included the addition of:

- 2 large IPAs
- More than 1,100 physicians and other practitioners, including additions to the staff at CCB network hospitals subsequent to the initial network filing
- 32 organizations
- 2 FQHCs

These network additions will not have an impact on attribution for valuation (DSRIP funding), but they will help CCB to reach DSRIP speed and scale targets, while strengthening our ability to function as an effective integrated delivery system moving forward.

Reminder...

The execution of a Master Services Agreement (MSA) and completion of the CCB Participant survey are essential prerequisites to the development of project-specific schedules, and to the release of funds to support your involvement in CCB's DSRIP projects and initiatives. **If your organization has not yet executed the CCB Master Services Agreement, please sign and return immediately** to support@ccbbrooklyn.org or fax to (718) 355-9735. Please also be sure to complete the CCB Participant survey at your earliest convenience as well.
